

Fifth Meeting of the DOS Advisory Panel



The Singapore Department of Statistics (DOS) Advisory Panel was established in 2021 to guide DOS's strategic direction, amidst the changing data and technology landscape, and ensure that we remain relevant and responsive to the diverse needs of our data users. The fifth DOS Advisory Panel (DAP) meeting was held on 14 and 15 August 2025 in Singapore with the theme:

Extension and Expansion of Use of Registers/ Administrative Databases for Statistics Production and Role of Statistics and Data Leadership across the Whole-of-Government

The DAP is chaired by the **Chief Statistician, Dr. Koh Eng Chuan**, and comprises the following local and international members who are experts in the fields of statistics, data science and technology:

Mr. Benny Chan

Managing Director,
Head of Group Channels and
Digitalisation,
United Overseas Bank Limited

Mr. Lee Bing Yi

Partner, Sustainability & Climate
Change, Financial Services
Assurance,
PwC Singapore

Mr. Carsten Ulrik Zangenberg

Director (Communication and Sales),
Statistics Denmark

Ms. Teresa Dickinson

Former Deputy Australian Statistician,
Australian Bureau of Statistics

Prof Ong Yew Soon

President's Chair Professor of Computer Science, School of
Computer Science and Engineering, Nanyang Technological
University;
Chief Artificial Intelligence Scientist, A*STAR;
Co-Director, Singtel-NTU Cognitive & Artificial Intelligence
Joint Lab

The 5th DAP meeting discussed the challenges faced by National Statistical Offices (NSOs) in the expanded use of administrative data and new data sources. Some of these challenges include identifying new administrative data and other non-survey data sources, improving data quality and gaps, ingesting and processing increasing volumes of data, as well as effectively engaging and communicating to data users.

The DAP also exchanged views on DOS's role in data and statistical leadership. The members discussed potential strategies to elevate institutional readiness and capacity to allow NSOs to take on the data stewardship role and support the data ecosystem.

DOS expresses our appreciation to all panel members for the insightful discussions.



DOS Advisory Panel 2025

The DOS Advisory Panel (DAP) conducted enriching exchanges on the topics of 'Extension and Expansion of Use of Registers/ Administrative Databases for Statistics Production, an...