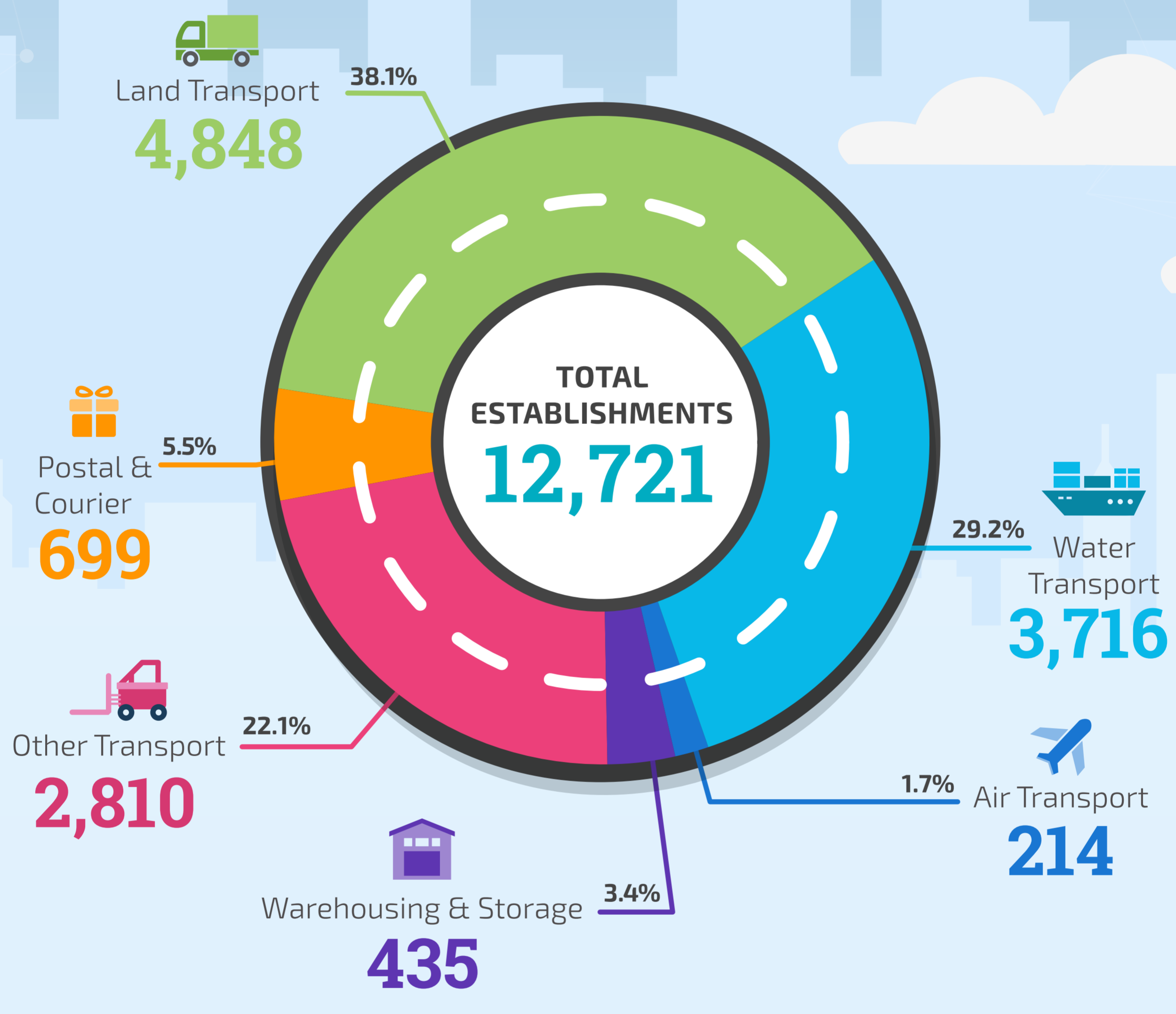


SINGAPORE

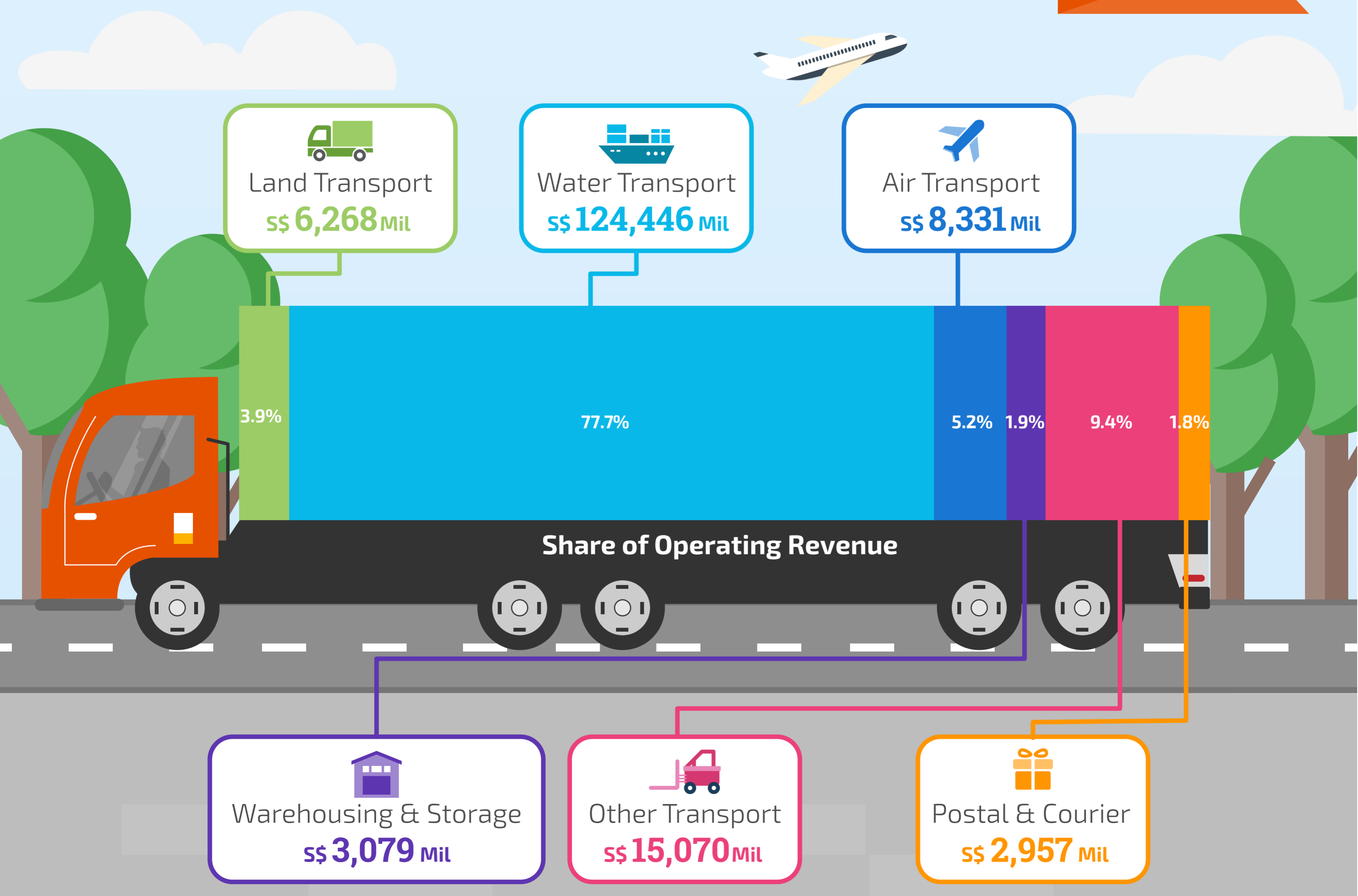
TRANSPORTATION & STORAGE INDUSTRY

2020



OPERATING REVENUE

S\$ 160,151 Mil



VALUE ADDED

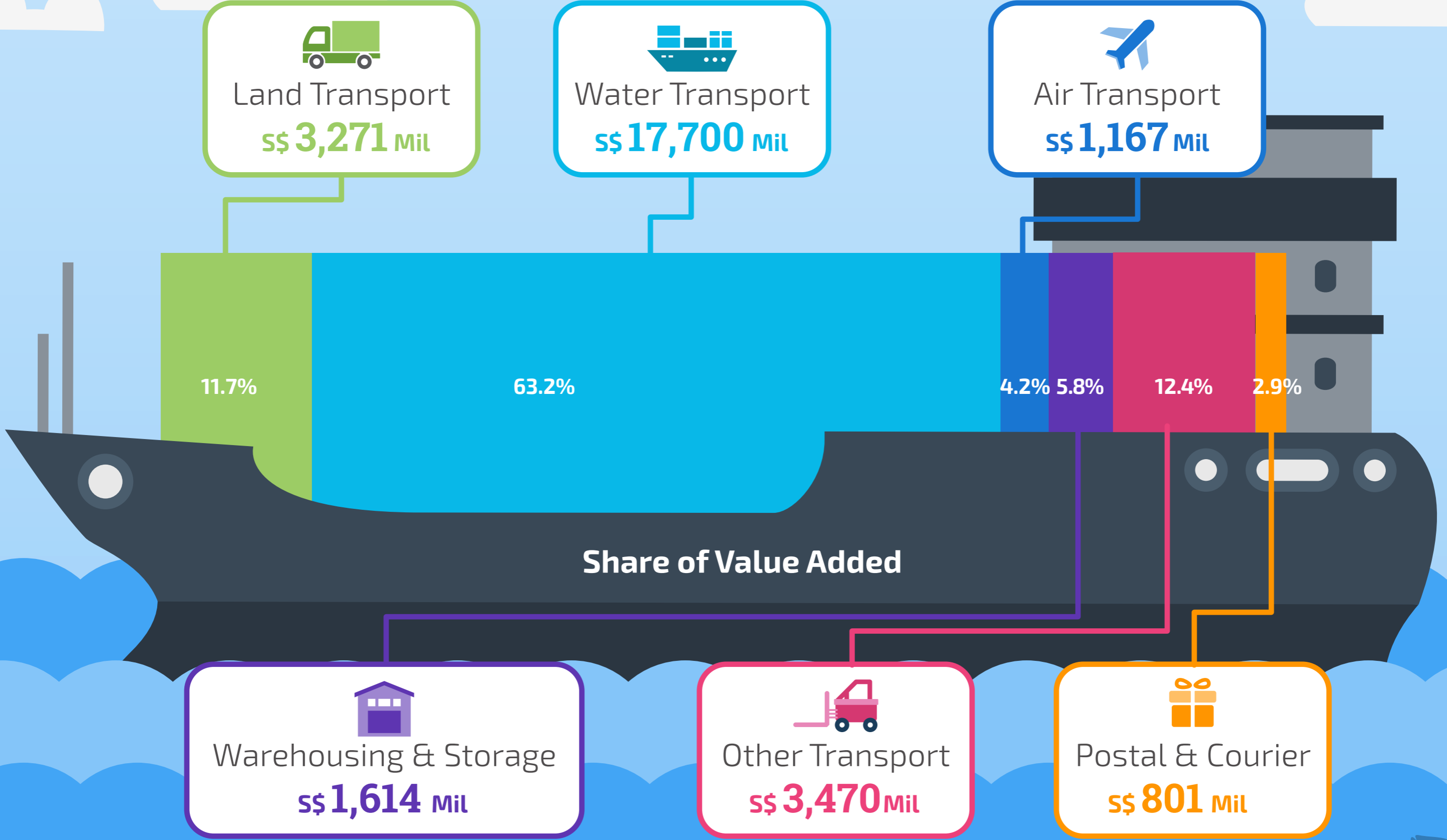
S\$ 28,021 Mil



Land Transport
S\$ 3,271 Mil

Water Transport
S\$ 17,700 Mil

Air Transport
S\$ 1,167 Mil



BUSINESS COSTS

Business Costs, 2020

24.6%
Charter Fees

33.8%
Cargo Handling & Freight Charges

12.8%
Others

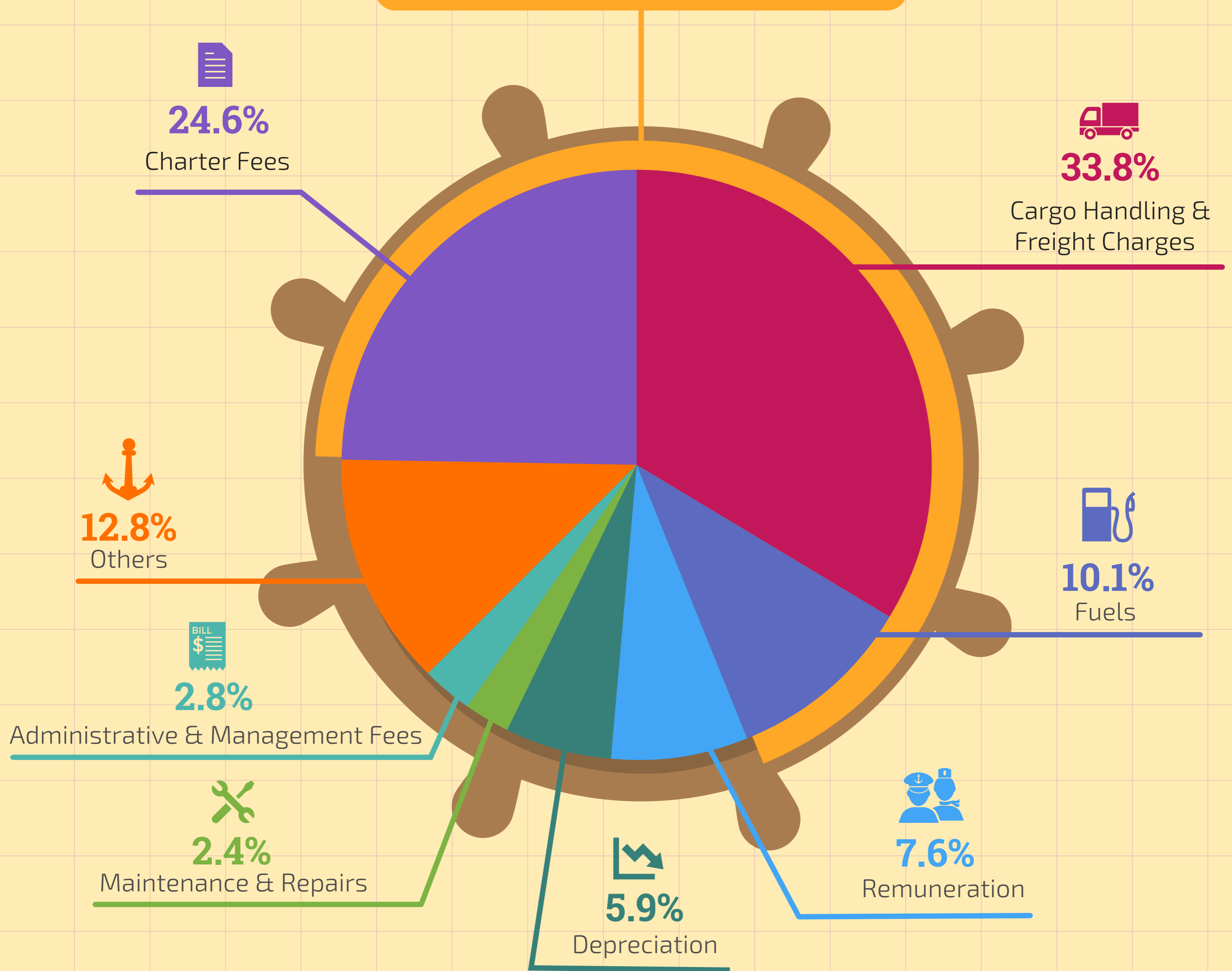
10.1%
Fuels

2.8%
Administrative & Management Fees

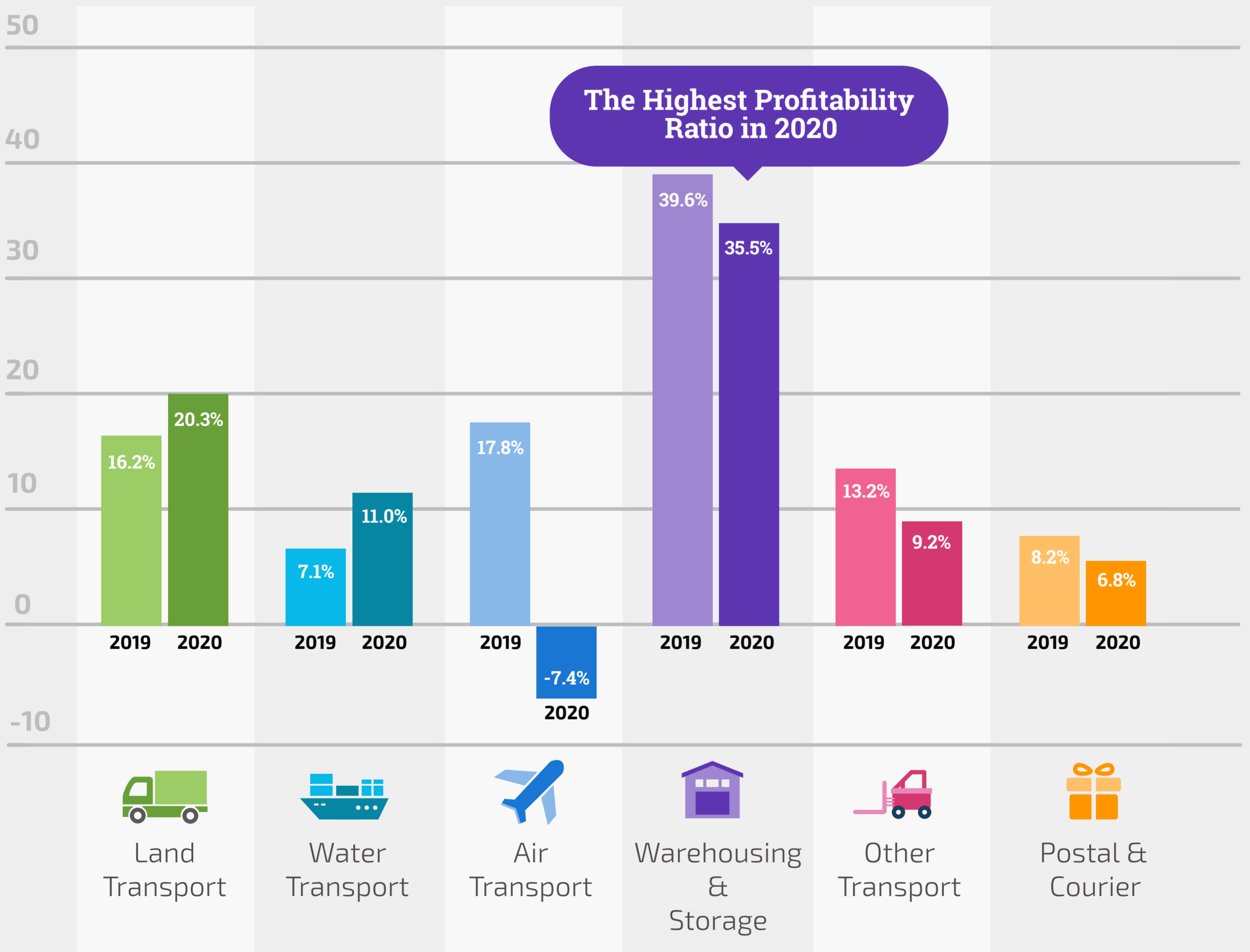
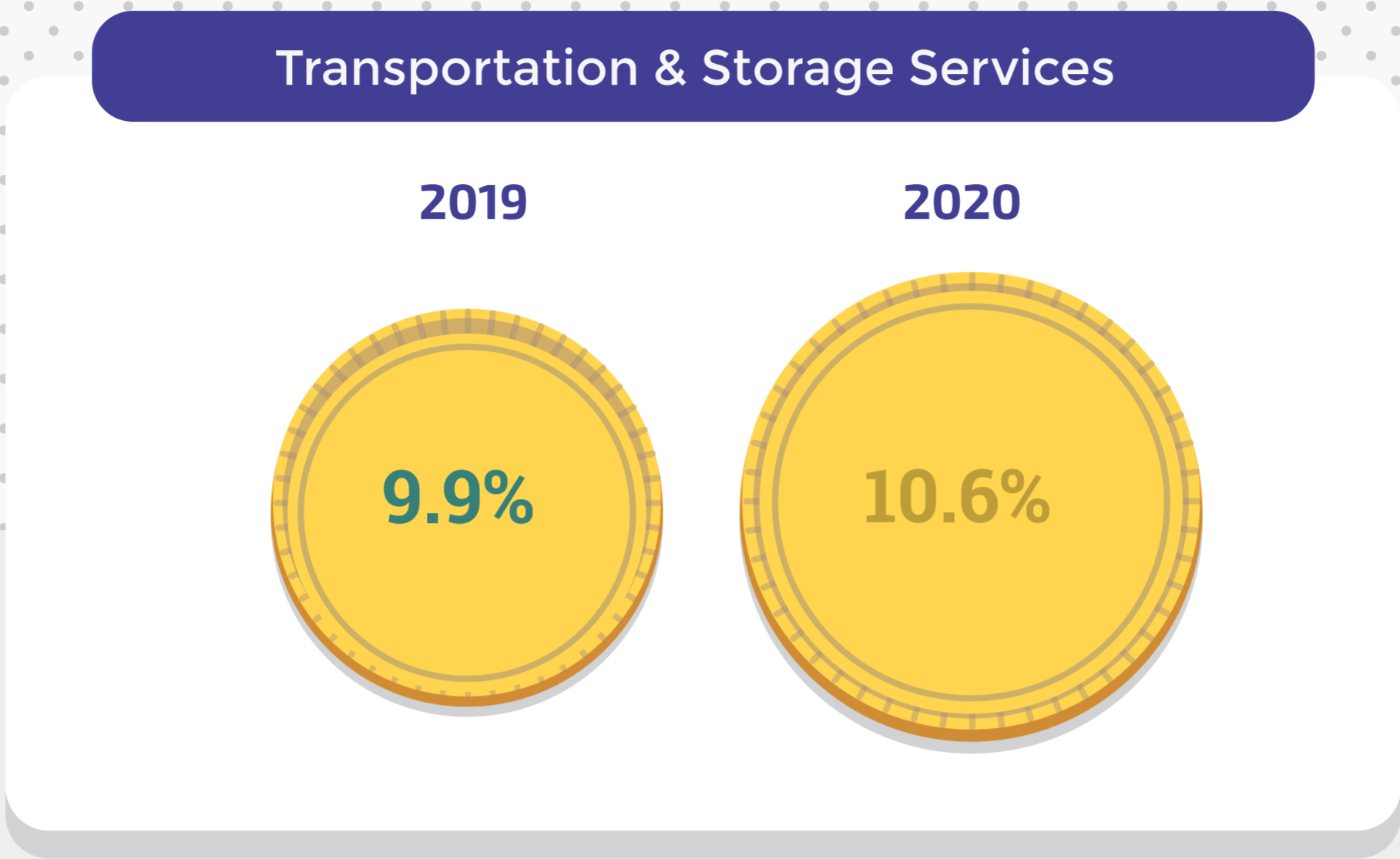
2.4%
Maintenance & Repairs

5.9%
Depreciation

7.6%
Remuneration



PROFITABILITY RATIO¹



¹ Profitability ratio is defined as the ratio of operating surplus to operating revenue. It shows the proportion of operating revenue that is converted to profits.

NOTES

Land transport, water transport and air transport segments include their corresponding supporting activities. Other transport comprises cargo handling and other transportation support activities. Data excludes own-account workers such as taxi drivers and self-employed persons operating private hire vehicles.